



SUPPLY CHAIN SOLUTIONS

Optimas is the leading global industrial manufacturer, distributor and service provider that specializes in fastening and supply chain solutions for manufacturers seeking to Efficiency Up





MIKE TUFFYCEO, International



DANIEL HARMSCEO, Americas

We rely on our **supply base** to **compete and win** business that benefits both Optimas and our **valued** vendors.

Our **ongoing success** is contingent upon a vendor base that can **partner** with us in a **competitive** and **flexible** way



GLOBAL REACH LOCAL PRESENCE

Through our geographic footprint we support highly complex, agile, supply chains to provide solutions for our customers Globally





OVERVIEW



QUALITY CONTROL

Know you're in good hands with our zero-defect culture and "best-in-class" product range.



SOURCING

Take advantage of our vast supplier network, leveraged buys and global footprint.



MANAGEMENT

Stock only the parts you need, where and when you need them.



INNOVATIVE TECHNOLOGY

KITTING & ASSEMBLY

Increase your efficiency

with pre-packaged kits and customised parts.

Make data-driven decisions to streamline your processes and improve your productivity.



SUPPLY CHAIN MANAGEMENT

Reduce risk, improve lead times and save labor costs by working with a single source.

> **Minimise Your Supply Chain Risk Optimize Your Inventory Enhance Your Operations Improve Your Quality**



WORLD-CLASS MANUFACTURING

Capacity and expertise to manufacture all your specific fastening needs.





MANUFACTURING CONSUMABLES

Access in-demand PPE and MRO products, plus standard parts, to keep people and facilities safe.



PROCESS IMPROVEMENT & ENGINEERING

Count on our proactive expertise to drive efficiencies and savings across your operations.



PART DESIGN & TESTING

Partner with our engineers to design and test your parts to increase performance.







1,400 dedicated Optimas team members serving

+5,000 customers around the world

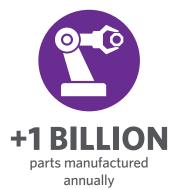


9.1 BILLION parts from over

150,000SKUs delivered annually



4,000 Global suppliers





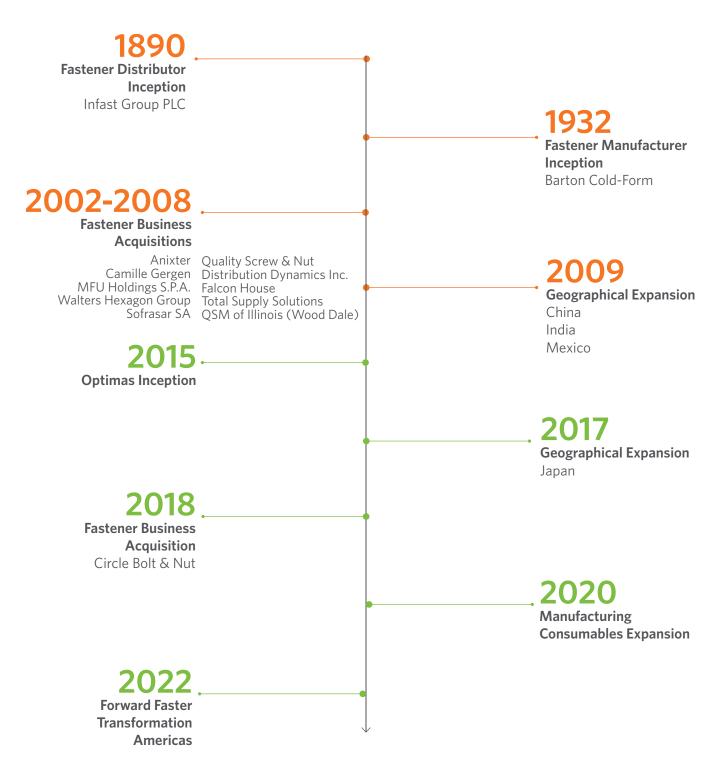
Supporting you 365 days a year



ZEROdefect culture



OUR HISTORY







Our customers, which are complex organisations, benefit from using Optimas' industry expertise



MINIMIZE SUPPLY CHAIN

cost and risk through global sourcing and in-house, cold forming manufacturing.



OPTIMIZE INVENTORY

with tech-enabled, demand planning software and Opti-Tech RFID tools designed to provide the right parts even in a custom build environment.



ENHANCE OPERATIONS

by deploying experts who uncover inefficiencies and implement solution.



IMPROVE QUALITY

via a zero-defect culture founded on proven processes and the latest technology.

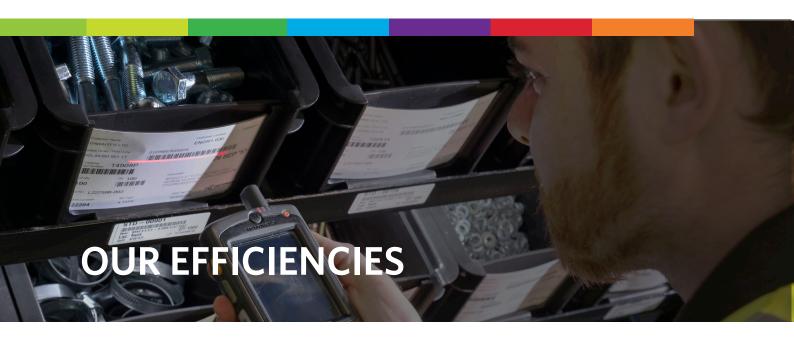


1000 DISTRIBUTORS ONLY ONE OPTIMAS

Optimas delivers technology based processes designed to have a meaningful impact on our customer operations and financials







Everyday we bring unparalleled **value** to our customers **supply chain**



Global sourcing



World-class, technology-enabled, global fastener, C-Class component and MRO sourcing



Automated replenishment, delivery and reporting



Kitting services



Lean 5S practices



Optimas Quality Solutions



Operational resource reduction



Engineering expertise



In-house manufacturing



Dedicated account management

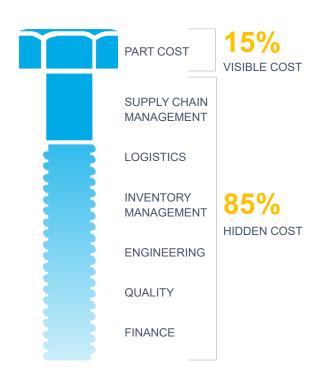


WE REDUCE OUR CUSTOMERS' TOTAL COST OF OWNERSHIP

We understand the challenges our customers face across a variety of industries

We are **experts** in...









Bringing value through service to our customers, 365 days a year



Optimas Solutions is a proven and trusted industry partner, providing best in class fastener and C-Class Components and related solutions for decades



The full suite of our services are outlined opposite, from which a fully bespoke programme can be developed, bringing value to the partnership between Optimas and our customers





INVENTORY MANAGEMENT

- Access to the full Optimas suite of Managed Inventory Solutions from Dock-to-Dock delivery through to Direct Line Feed
- Bespoke inventory management solution



ENGINEERING SUPPORT

- Product development, analysis and performance testing
- Rapid prototyping and sampling with 3D printing
- Re-engineering of existing fasteners
- Value analysis and value engineering
- Finding the right fit per application



BEST PRACTICE SOURCING

- Product selection support
- Avoid lengthy lead-times and delays in obtaining parts
- Reduce time to market for new product design



BESPOKE PARTS PORTAL

- Access to Optimas stocked and supplied products
- Quality documentation available
- Elimination of MOQs and initial lead times
- Option to introduce all existing live products



LIFETIME PRODUCT SUPPORT

- Seamless carry over of bill of materials
- On hand engineering support including new projects, facelifts, or design changes
- Functionality support full issue resolution to prevent line stops
- Consolidated supply of fastening BOMs





WHERE WE ARE



CERTIFICATIONS

ISO Certified ISO 14001 Environmental Management.

ISO 14001 Wood Dale, IL, USA, Droitwich Spa, UK, Gloucester, UK, Bredbury, UK, Suzhou, China, Sarreguemines, France.

100% of our UK employees work within ISO 14001-certified facilities.



ENERGY

UK & France using nuclear, solar and wind electricity, with both regions representing 20% green energy use of Optimas' global energy consumption.

Early 2023 Wood Dale, USA, moved onto green energy tariff, meaning Optimas has achieved global green energy usage of over 50% before even starting an official roadmap.



RECYCLING

89% waste recycling (1,087 tons generated).

Up to 92% by volume recycled scrap metal is used in our raw materials.



Optimas is working with an energy and sustainability advisor, providing us with science-based targets to work towards.

OPTIMAS SUSTAINABILITY EXPECTATIONS



Optimas is **committed** to **reducing** our **carbon** footprint.

From January 2023 we have been holding business-wide consultation meetings to establish our current position and detailed baseline data.

Our vendors must also be able to demonstrate a commitment to achieving a sustainable future in line with our goals in reaching our scope three targets by 2030



Optimas commits to reduce Scope 1 and 2 emissions on a market basis by 55% by 2030 from a 2022 baseline.



Optimas commits to reduce Scope 3 emissions per \$m company revenue by 51.6% by 2030 from a 2022 baseline.



Optimas commits to reduce Scope 1 and 2 emissions by 90% by 2037, in line with reaching net-zero.



Optimas commits to reduce Scope 3 emissions by 90% by 2050, in line with achieving net-zero greenhouse gas emissions in the value chain.



SUPPLIER EVALUATIONS

01



COMPETITIVITY
THROUGH PROCUREMENT & PRODUCTION
EFFICIENCIES

Suppliers with a continuous improvement philosophy that control their costs and are efficient in the use of resources will always give themselves the best opportunities to be competitive.

02



MANAGE RISKS

Evaluate and protect Optimas from risk including cost inflation when markets are inflationary.

Are agile working with Optimas to reduce production lead times and schedule fixed periods in combination with optimized order multiples.

03



CONTRACT TERMS
OPTIMIZED

Cost escalator agreements using recognised indices and agreed calculation methods.

Robust and equitable terms and conditions of trade. Payment terms.

INCO terms defined.

04



CUSTOMER OF CHOICE

Excellent quality.

Delivery performance.

Best possible pricing.

Collaboration to improve bottom line for all.

05



ENVIRONMENT & ETHICS

Compliance with international legal and regulatory requirements such as Conflict Minerals declarations or Anti-Bribery policies and declarations.

Prioritization of environmental protection and sustainability.



QUOTATION & BEST VALUE

Optimas uses the below criteria when choosing a vendor.

LANDED COST COMPARISON

Ex-Works Cost

INCO Terms prevailing

Shipping Rates - including premium freight costs incurred historically

Applicable customs clearance costs

Applicable tariffs & other trade barriers

COST OF CASH (NET WORKING CAPITAL)

Lead time schedule & fixed periods (Defined by Capacity allocation to Optimas)

Minimum Order Quantities (Defined by allocation to Optimas/Flexibility of supply chain) & order multiples

Payment Terms

NON-COST CRITERIA

Pack quantities & packing types (Cost of manual handling at Optimas)

Quality & Delivery performance to date

Range of parts quoted Diligence and detail of quotation Speed of response

Response times & flexibility (Capacity allocation and flexibility of supply chain)

Contract status

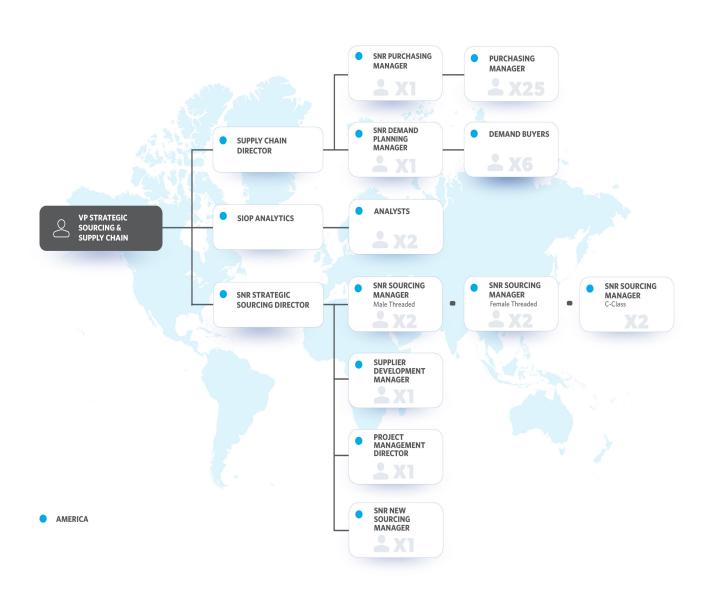


INTERNATIONAL SOURCING ORGANIZATION & ALIGNMENT





AMERICAS SOURCING ORGANIZATION & ALIGNMENT

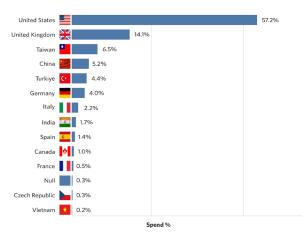


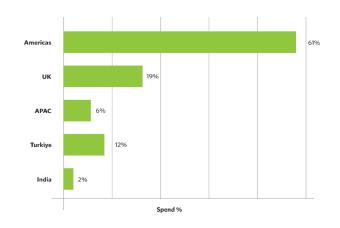


SPEND HEAT MAP WHOLE COMPANY

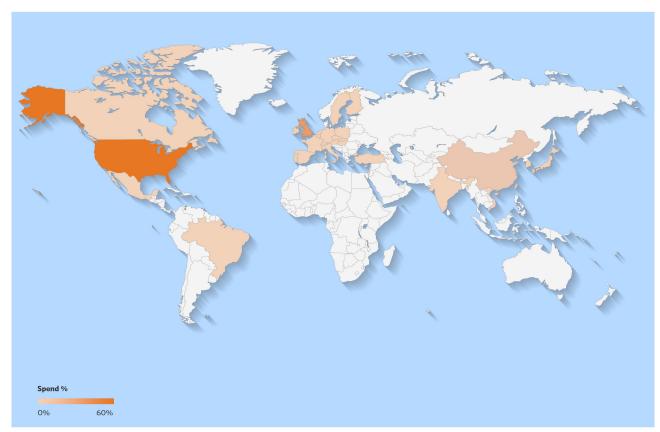
VENDOR COUNTRY

OPTIMAS RECEIVING COUNTRY





^{*}Data excludes Optimas France

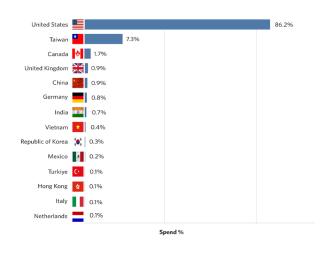


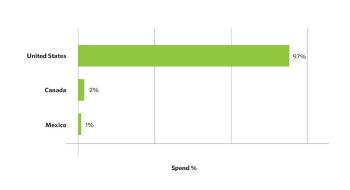


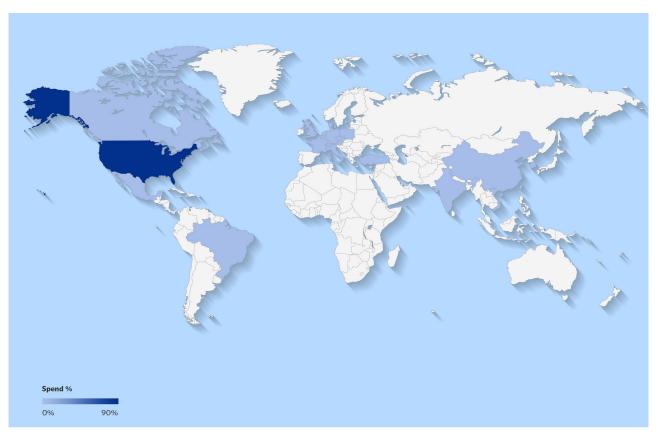
SPEND HEAT MAP AMERICAS

VENDOR COUNTRY

OPTIMAS RECEIVING COUNTRY



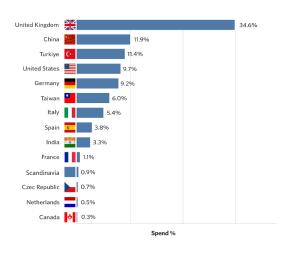




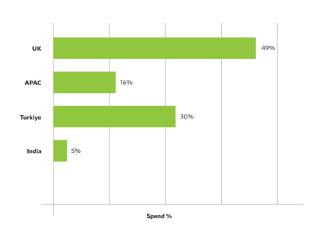


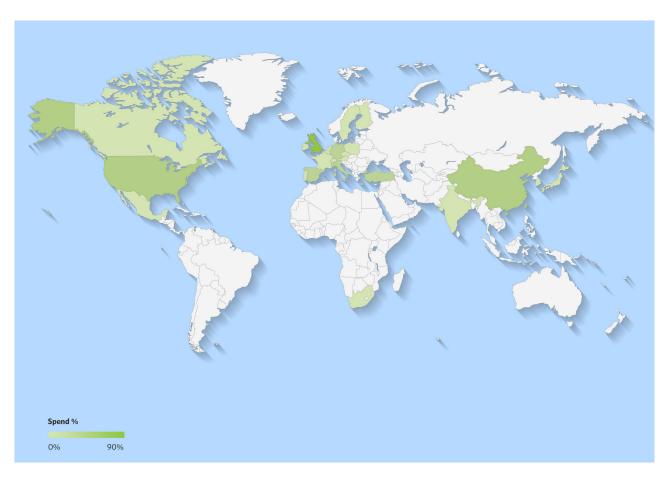
SPEND HEAT MAP INTERNATIONAL ORIGIN OF SPEND

VENDOR COUNTRY



OPTIMAS RECEIVING COUNTRY



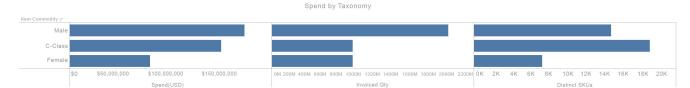




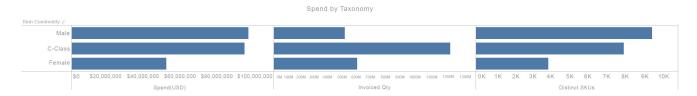
SPEND PROFILE BY TAXONOMY

SPEND VOLUME SKUs

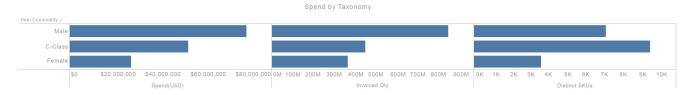
WHOLE COMPANY



AMERICAS



INTERNATIONAL





Supply Chain Solutions That Minimise Risk & Maximise Efficiency



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